

UMKHANDA

**UMKHANDLU WESIFUNDA
DISTRIKSMUNISIPALITEIT
DISTRICT MUNICIPALITY**

**SERVICE DELIVERY AND
BUDGET IMPLEMENTATION
PLAN**

2018/2019

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FOREWORD BY HIS WORSHIP THE MAYOR



Cllr AS Mazibuko

His Worship the Mayor

The purpose of this document is to present UThukela District Municipality Service Delivery and Budget Implementation Plan (SDBIP) for 2018/2019 financial year. The Municipal Finance Management Act (Act 56 of 2003) requires a municipality to develop, implement and monitor the SDBIP. The SDBIP is a management plan for implementing the IDP through the approved budget, it's a detailed one year plan of a municipality that gives effect to the IDP and the budget of the municipality. It is a commitment document for Uthukela District Municipality to meet specific service delivery and budget spending targets. The targets contained in this document will specify how UThukela District Municipality will implement the objectives set out in the IDP.

In a nutshell the SDBIP will assist the executive, council and the community in their respective oversight responsibility since it serves as an implementation and monitoring tool.

Submission to the Mayor

The top layer service delivery budget implementation plan, indicating how the budget and the strategic objectives of the Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budget and Reporting Regulation for the necessary approval.

SN Kunene
Municipal Manager

Signature: _____

Date: 22/05/2018

Section 53(1) (C) (ii) – Approval by the Executive Mayor

The top layer service delivery budget implementation plan is herewith approved in terms of Section 53(1) (c) (ii) of the Municipal Finance Management Act (MFMA), MFMA.

Clr AS Mazibuko
His Worship, the Mayor

Signature: _____

Date: 4/06/2018

VISION, MISSION & CORE VALUES

VISION

"A stable, sustainable and prosperous district with committed servants who serve with excellence in governance, service delivery and economic development"

MISSION

We promote a people-centered environment with emphasis on consultation, integrity, accountability, economy, effectiveness and efficiency

CORE VALUES

Solidarity
Honesty
Ownership

CORE VALUES

Professionalism
Self-reliance

In terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act, Act No 53 of 2003, the Service Delivery Budget and Implementation Plan is defined as a detailed plan approved by the Mayor of a Municipality for implementing the Municipality's delivery of municipal services and its annual budget, and must indicate the following:

(a) Projections for each month of –

(i) Revenue to be collected, by source; and

(ii) Operational and capital expenditure, by vote.

(b) Service delivery targets and performance indicators for each quarter, and

(c) Any other matters prescribed.

According to Section 53(c) (ii) of the Municipal Finance Management Act, the Mayor is expected to approve the Service Delivery Budget Implementation Plan within 28 days after the approval of the budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the Service Delivery Budget Implementation Plan are made public within 14 days after their approval.

In terms of the provisions of the MFMA the processes for the submission, approval, implementation and revision of the Service Delivery and Budget Implementation Plan (SDBIP) are as follows:

ACTION LEGISLATION

Municipal Manager submit draft SDBIP to the Mayor within 14 days after the approval of the Budget Section

Section 69 (3) (a)

Mayor to take all reasonable steps to ensure that the Mayor approves the SDBIP within 28 days after the approval of the budget

53 (1) (c) (ii)

Mayor to take all reasonable steps to ensure that the annual performance agreements of the Municipal Manger and all Senior Managers are linked to the SDBIP and Performance Objectives of approved budget.

Section 53 (1) (c) (iii)

Mayor must ensure that the SDBIP be made public within 14 days after the approval of the SDBIP

Section 53 (3) (a)

Mayor must ensure that the Performance Agreements of the Municipal Manager and Senior Managers are made public within 14 days after the approval of the SDBIP and copies submitted to council and MEC for Local Government in the Province

Section 53 (3) (b)

Municipal Manager to implement the Budget and to adjust expenditure if revenue is not in accordance with the Budget of the SDBIP

Section 69 (1) (a)

The Municipal Manager to report within 10 working days of the end of each month to the

Section 71 (1) (g) (ii)

Mayor an explanation of any material variance from the SDBIP

The Municipal Manager, by 25 January, to assess the performance of the municipality for the first half of the year taking into account the service delivery targets and performance indicators set in the SDBIP and submit a report on it to the mayor, the National Treasury and the Provincial Treasury. The report must include recommendations as to whether an adjustment budget is necessary, and is necessary, recommendations of revised projections of income and expenditure.

The Mayor must, upon receiving the reports listed in section 71 and 72, check whether the budget is implemented in accordance with the SDBIP and make revisions with council's approval for an adjustment budget and changes to the performance indicators in the budget and SDBIP, issue instructions to the Municipal Manager to ensure the Budget is implemented according to the SDBIP, submit the section 72 report to Council by 31 January of each year and make any revision to the SDBIP public promptly.

Section 72

Section 54

SDBIP CYCLE

PLANNING

During this phase the SDBIP process plan is developed, to be tabled with the IDP process plan. SDBIP related processes eg. Workshop schedules, distribution of circulars and training workshops are also reviewed during this phase.

STRATEGIZING

During this phase the IDP is reviewed and subsequent SDBIP programs and projects for the next five years based on Local, Provincial and National issues. Previous year's performance and current economic and demographic trends etc.

TABLING

SDBIP is tabled with the draft IDP and budget before Council. Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and National inputs or responses are also considered in developing the final document

ADOPTION

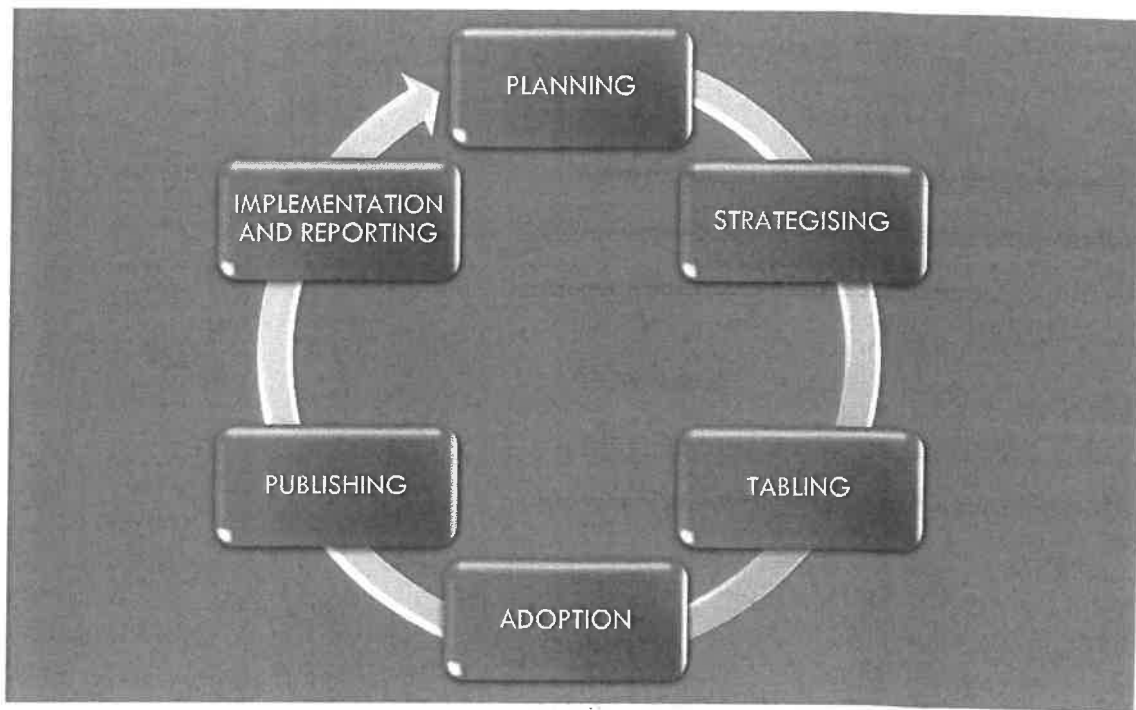
The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.

PUBLISHING

The adopted SDBIP is made public and is published in the Municipal website

IMPLEMENTATION, MONITORING AND REPORTING

SDBIP projects are implemented and quarterly reporting takes place. Mid-year reporting is done to assess performance on the SDBIP, the document is amended, where applicable and adopted by Council.



COMPONENTS OF THE SDBIP

- ✚ Monthly Projections of Revenue to be collected for each Source
- ✚ Monthly Projections of Expenditure and Revenue for each Vote
- ✚ Quarterly projections of Service Delivery Targets and Performance Indicators for each Vote

Monthly Projections of Revenue to be collected for each Source

The failure to collect revenue as budgeted will severely impact on UThukela District Municipality's ability to provide services to the community. The Municipality therefore has to institute measures to achieve its monthly revenue targets for each source. These measures will enable the Municipality to assess its cash flow on a monthly basis with a view to undertaking

contingency plans should there be a cash flow shortage or alternatively invest surplus cash. Furthermore, the effectiveness of credit control policies and procedures can be monitored with appropriate action taken if considered necessary.

Monthly Projections of Expenditure and Revenue for each Vote

The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash flow statement adopted with the budget. The focus under this component is a monthly projection per vote in addition to projections by source. When reviewing budget projections against actual, it is useful to consider revenue and expenditure per vote in order to gain a more complete picture of budget projections against actuals.

Quarterly Projections of Service Delivery Targets and Performance Indicators for each Vote

This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance. The focus is on outputs rather than inputs. Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services. The approach encouraged by National Treasury's MFMA Circular No. 13 is the utilization of scorecards to monitor service delivery.

REVENUE AND EXPENDITURE

DC23 Uthukela - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18			2018/19 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue by Vote										
105 - MUNICIPAL MANAGER		41 140	48 867	53 055	57 781	57 781	57 781	62 083	67 387	73 060
200 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
300 - BUDGET AND TREASURY		254 489	278 444	288 681	318 120	246 848	245 048	344 385	374 057	405 977
405 - SOCIAL SERVICES(PLANNING&ECONOMIC		8 017	250	1 239	300	1 477	1 477	300	400	400
408 - WSA& HEALTH SERVICES		-	-	-	-	-	-	50	53	56
500 - WATER, SANITATION AND TECHNICAL SERV		468 571	426 660	491 410	680 364	678 449	695 275	759 360	784 033	822 883
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	772 217	754 221	834 385	1 056 564	984 555	999 581	1 166 178	1 225 930	1 302 376
Expenditure by Vote to be appropriated										
105 - MUNICIPAL MANAGER		32 799	67 845	53 055	54 826	55 718	55 718	63 551	66 983	70 667
200 - CORPORATE SERVICES		33 246	63 655	53 112	50 143	46 999	46 999	48 051	49 877	52 566
300 - BUDGET AND TREASURY		170 134	182 251	187 779	182 212	201 195	246 006	277 222	292 191	308 262
405 - SOCIAL SERVICES(PLANNING&ECONOMIC		18 916	30 513	23 765	22 628	19 880	19 880	22 932	23 117	24 388
408 - WSA& HEALTH SERVICES		15 625	18 714	21 201	27 658	24 958	24 958	24 993	26 343	27 792
500 - WATER, SANITATION AND TECHNICAL SERV		296 859	337 329	412 122	262 889	273 954	273 953	283 360	291 958	307 852
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	567 579	700 307	751 034	600 156	622 703	667 514	720 109	750 469	791 526
Surplus/(Deficit) for the year	2	204 638	53 913	83 350	456 408	361 852	332 067	446 069	475 460	510 850

References

1. Insert 'Vote'; e.g. department, if different to functional classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

check Surplus/(Deficit) for the year

DC23 Uthukela - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue By Source											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	110 739	133 216	139 715	245 892	245 892	245 892	245 892	260 645	274 720	289 830
Service charges - sanitation revenue	2	15 701	16 900	14 306	20 264	29 264	29 264	29 264	31 019	32 694	34 493
Service charges - refuse revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - other											
Rental of facilities and equipment											
Interest earned - external investments		9 073	11 991	7 189	11 539	8 000	6 200	6 200	6 572	6 927	7 308
Interest earned - outstanding debtors		19 149	20 215	44 410	40 774	30 774	47 600	47 600	50 456	53 181	56 106
Dividends received											
Fines, penalties and forfeits									50	53	56
Licences and permits											
Agency services											
Transfers and subsidies		301 291	322 989	347 535	367 387	300 254	300 254	300 254	405 533	434 001	471 163
Other revenue	2	9 561	3 567	7 145	3 370	3 032	3 032	3 032	4 098	4 320	4 557
Gains on disposal of PPE											
Total Revenue (excluding capital transfers and contributions)		465 513	508 879	560 300	689 225	617 216	632 242	632 242	758 374	805 896	863 512
Expenditure By Type											
Employee related costs	2	152 520	199 310	218 649	241 092	251 092	251 092	251 092	271 837	285 801	301 520
Remuneration of councillors		5 842	6 381	5 483	6 454	6 454	6 454	6 454	8 156	8 596	9 069
Debt impairment	3	90 109	57 975	94 881	76 395	76 395	113 857	113 857	136 628	144 006	151 927
Depreciation & asset impairment	2	45 537	49 197	73 385	53 137	72 000	79 349	79 349	86 634	91 312	96 334
Finance charges		2 465	1 125	2 555	313	533	533	533	561	591	624
Bulk purchases	2	6 169	7 698	8 061	6 255	6 255	6 255	6 255	6 586	6 942	7 324
Other materials	8	34 497	37 829	34 235	40 322	42 025	42 025	42 025	16 023	16 888	17 817
Contracted services		39 499	68 623	95 543	40 611	47 644	47 644	47 644	117 869	116 477	122 718
Transfers and subsidies		-	60 635	4 776	26 600	26 600	26 600	26 600	1 000	1 000	1 000
Other expenditure	4, 5	188 477	210 302	208 251	108 977	93 705	93 705	93 705	74 815	78 855	83 192
Loss on disposal of PPE		2 464	1 232	5 205							
Total Expenditure		567 579	700 307	751 034	600 158	622 703	667 514	667 514	720 109	750 469	791 526
Surplus/(Deficit)		(102 067)	(191 429)	(190 735)	89 069	(5 487)	(35 272)	(35 272)	38 265	55 426	71 986
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		306 704	245 342	274 085	367 339	367 339	367 339	367 339	407 804	420 034	438 864
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Transfers and subsidies - capital (in-kind - all)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		204 638	53 913	83 350	456 408	361 852	332 067	332 067	446 069	475 460	510 850
Taxation											
Surplus/(Deficit) after taxation		204 638	53 913	83 350	456 408	361 852	332 067	332 067	446 069	475 460	510 850
Atributable to minorities											
Surplus/(Deficit) attributable to municipality		204 638	53 913	83 350	456 408	361 852	332 067	332 067	446 069	475 460	510 850
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		204 638	53 913	83 350	456 408	361 852	332 067	332 067	446 069	475 460	510 850

References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs & maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method (Includes Joint Ventures)
8. All materials not part of 'bulk' e.g. road making materials, pipe, cable etc.

check balance	-	-	-	-	-	-0	-	0	-4	
Total revenue	772 217	754 221	834 385	1 056 564	984 555	999 581	999 581	1 166 178	1 225 930	1 302 376

CAPITAL EXPENDITURE FOR EACH VOTE

DC23 Uthukela - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
105 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
200 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
300 - BUDGET AND TREASURY		-	-	-	-	-	-	-	-	-	-
405 - SOCIAL SERVICES(PLANNING&ECONOMIC		-	-	-	-	-	-	-	-	-	-
408 - WSA& HEALTH SERVICES		-	-	-	-	-	-	-	-	-	-
500 - WATER, SANITATION AND TECHNICAL SER		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
105 - MUNICIPAL MANAGER		-	31	740	4 200	750	750	750	-	-	-
200 - CORPORATE SERVICES		-	124	1 386	-	-	-	-	-	-	-
300 - BUDGET AND TREASURY		195	19	225	-	-	-	-	27	-	-
405 - SOCIAL SERVICES(PLANNING&ECONOMIC		31 049	135	38	-	-	-	-	-	-	-
408 - WSA& HEALTH SERVICES		21 377	718	93	-	-	-	-	-	-	-
500 - WATER, SANITATION AND TECHNICAL SER		259 339	178 402	238 478	367 339	367 339	367 339	367 339	407 804	420 034	438 864
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		311 960	179 429	240 960	371 539	368 149	368 149	368 089	407 831	420 034	438 864
Total Capital Expenditure - Vote		311 960	179 429	240 960	371 539	368 149	368 149	368 089	407 831	420 034	438 864
Capital Expenditure - Functional											
Governance and administration		195	50	965	4 200	750	750	750	27	-	-
Executive and council		-	31	740	4 200	750	750	750	-	-	-
Finance and administration		195	19	225	-	-	-	-	27	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		718	217	1 386	-	-	-	-	-	-	-
Community and social services		-	124	1 386	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		718	93	-	-	-	-	-	-	-	-
Economic and environmental services		31 049	135	38	-	-	-	-	-	-	-
Planning and development		31 049	135	38	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		280 716	178 402	238 478	367 339	367 339	367 339	367 339	407 804	420 034	438 864
Energy sources		-	-	-	-	-	-	-	-	-	-
Water management		259 339	178 402	238 478	367 339	367 339	367 339	367 339	407 804	420 034	438 864
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		21 377	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	312 678	178 804	240 867	371 539	368 089	368 089	368 089	407 831	420 034	438 864
Funded by:											
National Government		247 608	177 951	238 478	367 339	367 339	367 339	367 339	407 804	420 034	438 864
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	247 608	177 951	238 478	367 339	367 339	367 339	367 339	407 804	420 034	438 864
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		65 070	653	2 389	4 200	750	750	750	27	-	-
Total Capital Funding	7	312 678	178 804	240 867	371 539	368 089	368 089	368 089	407 831	420 034	438 864

CASH FLOWS

DC23 Uthukela - Table A7 Budgeted Cash Flows

Description	Ref	Current Year 2017/18							2018/19 Medium Term Revenue & Expenditure Framework		
		2014/15 Audited Outcome	2015/16 Audited Outcome	2016/17 Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	+1 2019/20 Budget Year	+2 2020/21 Budget Year
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates											
Service charges		73 139	168 423	206 804	119 055	131 311	131 311	131 311	145 832	153 800	162 342
Other revenue		73 030			4 394	6 212	6 212	6 212	4 036	4 320	4 557
Government - operating	1	311 978	322 989	347 535	367 387	299 026	299 026	299 026	405 533	434 001	459 543
Government - capital	1	262 464	245 342	274 085	367 339	367 339	367 339	367 339	407 804	420 034	438 864
Interest		28 221	11 991	7 189	15 617	12 078	12 078	12 078	8 480	8 938	9 430
Dividends											
Payments											
Suppliers and employees		(406 654)	(614 767)	(689 423)	(440 279)	(443 962)	(443 962)	(443 962)	(495 286)	(512 551)	(540 576)
Finance charges		(2 465)	(1 125)	(2 555)	(29 600)	—	—	—	(561)	(591)	(624)
Transfers and Grants	1	339 513	132 854	143 635	403 903	342 403	342 403	342 403	(1 000)	(1 000)	(1 000)
NET CASH FROM/(USED) OPERATING ACTIVITIES											
			44								
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE											
Decrease (increase) in non-current debtors											
Decrease (increase) other non-current receivables											
Decrease (increase) in non-current investments											
Payments											
Capital assets		(312 677)	(251 029)	(175 803)	(371 539)	(368 087)	(368 087)	(368 087)	(407 831)	(420 034)	(438 864)
NET CASH FROM/(USED) INVESTING ACTIVITIES											
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans			8 602								
Borrowing long term/re-financing			1 412								
Increase (decrease) in consumer deposits		1 084		1 698	1 148	1 148	1 730	1 730	1 765	1 800	1 836
Payments											
Repayment of borrowing		(9 386)	(225)	(245)	—	—	—	—	—	—	—
NET CASH FROM/(USED) FINANCING ACTIVITIES											
NET INCREASE/ (DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	18 534	(108 342)	(30 717)	33 512	(24 536)	(23 954)	(23 954)	68 834	88 717	105 507
Cash/cash equivalents at the year end:	2	126 554	145 088	36 746	38 715	5 998	5 998	5 998	(18 538)	50 296	139 013
Reconciling items at the year end:		145 088	36 746	5 998	55 341	(18 536)	(17 956)	(17 956)	50 296	139 013	244 520
References											
1. Local/District municipalities to include transfers from/to District/Local Municipalities											
2. Cash equivalents includes investments with maturities of 3 months or less											
3. The MTRF is populated directly from SA30											
Total receipts		748 832	748 789	835 613	873 782	815 966	815 966	815 966	971 748	1 021 093	1 084 735
		(721 996)	(866 920)	(867 781)	(841 418)	(841 649)	(841 649)	(841 649)	(904 678)	(934 176)	(981 084)
Borrowings & investments & c. deposits		26 836	(118 131)	(32 168)	32 364	(25 683)	(25 683)	(25 683)	67 070	86 917	103 671
		1 084	10 015	1 698	1 148	1 148	1 730	1 730	1 765	1 800	1 836
Repayment of borrowing		(9 386)	(225)	(245)	—	—	—	—	—	—	—
		18 534	(108 342)	(30 717)	33 512	(24 536)	(23 954)	(23 954)	68 834	88 717	105 507

1. Local/District municipalities to include transfers from/to District/Local Municipalities
 2. Cash equivalents includes investments with maturities of 3 months or less
 3. The MTRF is populated directly from SA30

QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS 2018/2019

ANNEXURE A – TOP LEVEL SDBIP

ANNEXURE B- LOWER LEVEL SDBIP

